

## **APPROPRIATION SUMMARY**

The 2008-09 proposed budget includes appropriation of \$3,538,311,808, an increase of \$64,655,682 or 1.86% over the 2007-08 restated final budget. The restated actual 2006-07 and final 2007-08 are due to the formation of the Health Care grouping that was previously listed in the Administrative/Executive group. The schedule below lists appropriation, however, it does not include operating transfers, which is a mechanism for providing financing from one fund to another within the county.

	Restated Actual 2006-07	Restated Final 2007-08	Proposed 2008-09	Change Between 2007-08 & 2008-09	Percentage Change
<b>Countywide Operations</b>					
Admin/Exec Group	49,807,512	58,019,536	59,107,857	1,088,321	1.88%
Contingencies / Board Elective Projects	1,443,023	73,911,684	75,206,806	1,295,122	1.75%
Financial Administration	1,932,666	7,500,000	7,500,000	-	0.00%
Debt Service	20,147,355	21,437,356	20,612,356	(825,000)	-3.85%
Economic Development Agency	7,084,530	7,866,652	6,580,611	(1,286,041)	-16.35%
Fiscal Group	49,416,810	59,207,584	60,839,282	1,631,698	2.76%
Health Care	272,076,497	434,884,817	370,877,832	(64,006,985)	-14.72%
Human Services	793,480,508	846,501,177	907,433,908	60,932,731	7.20%
Law and Justice Group	622,061,434	656,387,509	676,041,424	19,653,915	2.99%
Public and Support Services Group	90,036,716	103,580,691	100,369,269	(3,211,422)	-3.10%
<b>Total General Fund</b>	<b>1,907,487,051</b>	<b>2,269,297,006</b>	<b>2,284,569,345</b>	<b>15,272,339</b>	<b>0.67%</b>
Restricted Financing Funds	-	59,080,371	71,798,369	12,717,998	21.53%
Capital Project Funds	70,152,205	137,057,617	141,022,787	3,965,170	2.89%
Special Revenue Funds	230,843,660	443,621,847	455,374,071	11,752,224	2.65%
<b>Subtotal</b>	<b>2,208,482,916</b>	<b>2,909,056,841</b>	<b>2,952,764,572</b>	<b>43,707,731</b>	<b>1.50%</b>
<b>Enterprise Funds</b>					
Arrowhead Regional Medical Ctr (ARMC)	348,119,398	361,320,328	372,646,384	11,326,056	3.13%
Medical Center Lease Payment	52,143,704	53,419,848	57,425,842	4,005,994	7.50%
ARMC Capital Projects	2,810	28,217,315	29,069,125	851,810	3.02%
County Museum Store	70,652	92,207	73,546	(18,661)	-20.24%
Regional Parks Snackbars	74,035	77,609	93,392	15,783	20.34%
Regional Parks Camp Bluff Lake	269,647	253,860	89,012	(164,848)	-64.94%
Solid Waste Management	89,288,349	121,218,118	126,149,935	4,931,817	4.07%
<b>Subtotal</b>	<b>489,968,595</b>	<b>564,599,285</b>	<b>585,547,236</b>	<b>20,947,951</b>	<b>3.71%</b>
<b>Total Countywide Funds</b>	<b>2,698,451,511</b>	<b>3,473,656,126</b>	<b>3,538,311,808</b>	<b>64,655,682</b>	<b>1.86%</b>

## **Countywide Operations**

Countywide operations show an increase in appropriation of \$15,272,339. The most significant increases are in Human Services and the Law and Justice Group. Significant decreases are in Health Care and the Public and Support Services Group. Each group and the significant changes within the group are discussed below.

The **Administrative/Executive Group** shows a net increase of \$1.1 million. This group previously included the budget units that comprised Health Care, which is now listed as a separate line item and discussed later in this budget summary. Slight increases are proposed in many of the budget units within the Administrative/Executive Group with the largest increases seen in County Counsel (\$0.7 million) as a result of improvements made to the new case management/accounting system and Human Resources – Employee Health and Wellness (\$0.3 million) due to the opening of the High Desert Center. Decreases include \$0.8 million in the Joint Powers Leases budget unit as the result of the elimination of the 2007-08 fund balance allocation used for principal reduction of existing Certifications of Participation and \$0.3 million in Human Resources due to the removal of one-time funding that were carried over from 2006-07.



**Contingencies / Board Elective Projects** are increased a total of \$1.3 million. Contingencies increased by a net \$14.6 million and Board Elective Projects decreased by \$13.3 million. A new contingency in the amount of \$4.0 million was established for expansion of juvenile facilities. Additionally, general fund contingencies increased by \$10.2 million. Board Elective Projects includes a decrease of the \$10.0 million one-time allocation that the Board of Supervisors was provided in 2007-08 to fund specific projects that were not included or unknown at the time of the final budget adoption and a decrease of \$3.3 million in Priority Policies Needs as the proposed budget includes only the ongoing allocation of \$2.5 million at this time.

The **Economic Development Agency** shows a \$1.3 million decrease resulting primarily from the elimination of one-time funding related to the 4<sup>th</sup> District Special Economic Development Project, the 1<sup>st</sup> District Community Projects and the High Desert Business/Employment Resource Center.

Within the **Fiscal Group**, the total increase was \$1.6 million. The most significant appropriation increase of \$1.8 million is seen in the Assessor's general fund budget unit. The increase is the result of the consolidation of the Assessor's State-County Property Tax Administration Program budget unit into the Assessor's general fund budget unit. An increase is also proposed in the Auditor/Controller-Recorder's general fund budget unit. The total increase of \$0.6 million is due to increases in budgeted staffing and the proposed purchase of capitalized software to automatically track programming changes that occur in the County's payroll system. The Treasurer-Tax Collector appropriation is projected to decrease by a net \$0.7 million with the most significant decrease seen in the central computer appropriation unit.

**Health Care** represents the departments of Public Health, Behavioral Health and Health Care Administration. The Health Care Administration budget unit decreased by \$90.7 million primarily as a result of lower anticipated payments made to the state under SB1100. Additionally, Public Health anticipates a decrease of \$3.7 million for reductions made to budgeted staffing and the loss of the Outreach, Enrollment, Retention Utilization (OERU) grant. Offsetting these decreases is an increase of \$27.9 million proposed in Behavioral Health due to funding full-year costs of positions added during the fiscal year coupled with increases in staffing and professional services contracts related to the Mental Health Services Act.

The **Human Services** increased a net \$60.9 million. Significant increases are anticipated in four of the subsistence budget units: CalWORKs – All Other Families (\$36.3 million), CalWORKs – 2 Parent Families (\$9.2 million), Foster Care (\$9.4 million) and Aid to Adoptive Children (\$3.1 million). The CalWORKs heightened costs are due to dramatic increases in the number of cases resulting from the slowing economy. Foster Care increases are two-fold, anticipated increases in caseload and grant increases. Aid to Adoptive Children is anticipating growth due to the rise in successful placement of more children with special needs and the higher costs associated with their care. A net increase of \$2.5 million is also reflected in the Human Services Administrative Claim budget unit. The growth is primarily due to the elevation in the In-Home Supportive Services provider payments required by caseloads and increases in transportation and ancillary assistance provided to employment services clients. For the Department of Child Support Services, the increase of \$1.6 million is the result of increases in budgeted staffing and services and supplies costs related to the conversion to a new case management system.

These Human Services increases were offset by decreases of \$0.8 million in subsistence budget unit, Kinship Guardianship Assistance Program due to the slow expansion of this enhanced program and \$0.8 million in the Department of Aging and Adult Services resulting from the termination of the National Association for Hispanic Elderly (NAHE) contract which provided a senior job training program.

The **Law and Justice Group** increased by \$19.7 million. The most significant increases are in the following budget units: Sheriff-Coroner (\$8.9 million), District Attorney (\$7.8 million) and the Trial Court Funding – Maintenance of Effort (\$3.2 million). Much of the increase for Sheriff-Coroner and District Attorney is due to the financing of safety and safety management employee increases in salaries and benefits as negotiated in their agreements which continue into the 2008-09 fiscal year. Increases of \$3.2 million in the Trial Court Funding – Maintenance of Effort are the result of anticipated increases in the collection of fines.



The **Public and Support Service Group** shows a net decrease of \$3.2 million. The most significant decrease is in the Registrar of Voters budget unit which was reduced by \$3.3 million primarily due to a decrease in costs associated with conducting one major election instead of three elections that were included in the 2007-08 budget and by a reduction of one-time Help America Vote Act (HAVA) funding. Offsetting this significant decrease are slight increases in the Utilities and Rents budget units.

### **Restricted Financing Funds**

Restricted Financing Funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County. All financing not anticipated to be utilized during the fiscal year are appropriated in contingencies in these restricted funds.

Of the total \$71.8 million for these restricted financing funds, the Realignment portion is \$56.4 million and the Prop 172 portion is \$15.4 million. Appropriation increased from the prior year by \$12.7 million, which consisted of a \$13.8 million increase in Realignment offset by a \$1.1 million decrease in Prop 172. For more details regarding the usage of these restricted financing funds, refer to the General Fund Financing section of this budget book.

### **Capital Project Funds**

Capital Project Funds appropriation increased by \$3,965,170 from the prior year amount. This increase reflects the Board of Supervisors commitment to continue to provide funding to address deferred maintenance at county facilities.

Of the \$141.0 million total appropriation for all capital projects proposed for 2008-09, \$18.9 million was budgeted for new projects and \$122.1 million was budgeted as carry-over projects. For more details regarding capital project funds, refer to the Capital Improvement Program section of this budget book.

### **Special Revenue Funds**

Special Revenue Funds increased by \$11.8 million overall.

Significant increases in appropriation in special revenue funds include:

- \$17.4 million growth in contingencies in the Mental Health's Services Act (MHSA) budget unit due to lower than anticipated expenditures within the Behavioral Health general fund budget unit for the new component of MHSA, Capital and Technologies, for which no costs have been designated.
- \$14.3 million increase in Public Works – Transportation Road Operations budget unit. Major increases include the funding of key rehabilitation projects using Prop 1B funds and the purchase of new and replacement vehicles. Reductions in reimbursements resulting from the completion of several projects also impacts total appropriation.
- \$4.6 million increase in contingencies in the Master Settlement Agreement budget unit due to anticipated available fund balance.
- \$1.3 million net increase in appropriation for Preschool Services, of which the majority is in the other charges appropriation unit for anticipated increases in transportation services' rates, food services, and delegate agency contracts.

Significant decreases in appropriation in special revenue funds include:

- \$7.6 million decrease in the Auditor/Controller-Recorder's Systems Development budget unit. This decrease is the result of reductions in computer software purchases and professional services, as well as the elimination of \$2.0 million in one-time funding to the California a-Recording Transaction Network Authority, a joint powers agreement. Furthermore, contingencies were reduced from the prior year as a result of program need coupled with reduced revenues.
- \$5.5 million decline in Transportation – Regional Development Mitigation Plan budget units due to decreased development activity and a reduction in the need for evaluation of new projects.
- \$4.6 million reduction in appropriation in the various District Attorney special revenue funds due to a change in budgeting. The expenditures in these special revenue funds were consolidated into the District Attorney's general fund budget unit with an offsetting operating transfer in to the general fund to finance these programs.
- \$3.3 million decrease in departmental budgeted contingencies in the Behavioral Health's Block Grant Carryover Program budget unit due to an anticipated reduction in fund balance and departmental revenues. Furthermore, Behavioral Health is anticipating a \$1.2 million reduction in the Prop 36 budget unit, the Substance Abuse and Crime Prevention Act of 2000, resulting from a decrease in the allocation received from the State.
- \$2.6 million reduction in the Assessor's State/County Property Tax Administration Program budget unit as this special revenue fund was consolidated into the Assessor's general fund budget unit.
- \$1.2 million net decrease in appropriation in Workforce Development resulting from reductions in the Department of Labor's Workforce Investment Act allocations.

### **Enterprise Funds**

Of the seven enterprise funds listed in the appropriation summary, Arrowhead Regional Medical Center (ARMC), Medical Center Lease Payment, and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) increased appropriation by a total of \$11.3 million. The two significant areas increasing their budget include salaries and benefits costs and costs for fixed assets. Salaries and benefit costs increased by \$7.5 million. The components involved in this area include: MOU for nurses, retirement, and step advances for the 2,771.3 budgeted staffing positions. The other major area is fixed assets, which is increasing by \$4.4 million in order to fund new equipment purchases as well as purchases to replace existing aging equipment.

Medical Center Lease Payment appropriation is projected to increase by \$4.0 million. This increase is related to lease payments which include the final maturity of the 1997 Medical Center equipment bonds, associated fees, and increased contingencies due to the county's share of the interest rate swap savings realized in 2007-08.

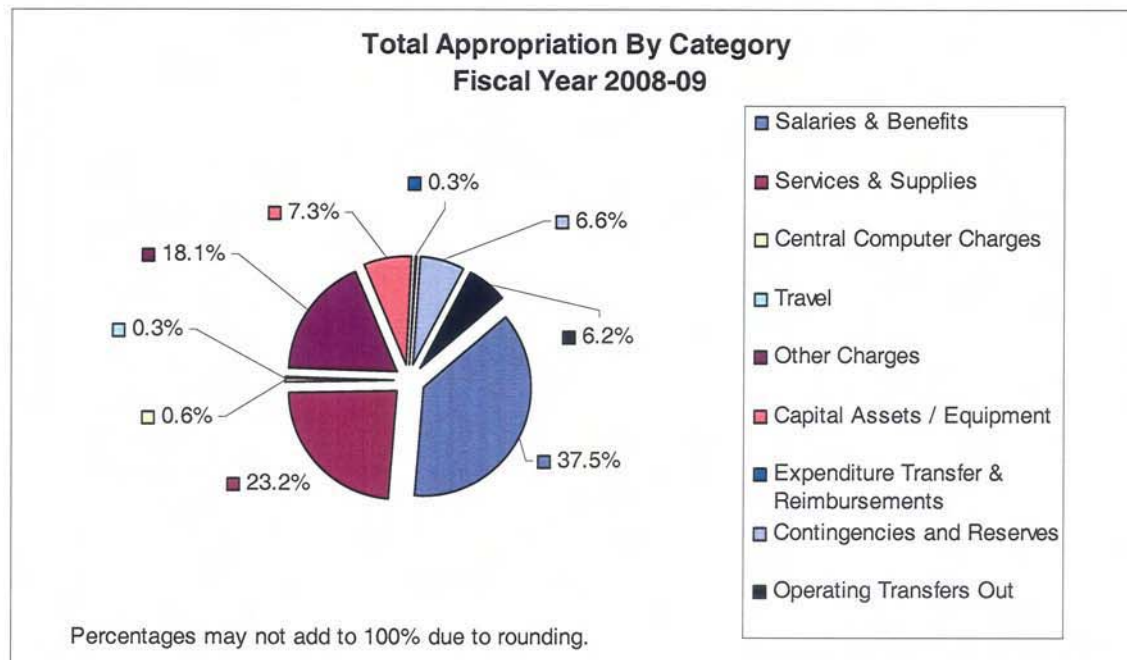
Solid Waste Management increased appropriation by a total of \$4.9 million. This increase is the result of budgeting an additional \$6.9 million in Operations largely for debt service payments, the cost of potential legal settlements, and the balance of work related to the Fire Debris Management Program. However, these increases are partially offset by a net decrease of approximately \$2.0 million for capital projects.



The appropriation summary charts presented on the following pages include expenditures and other financing uses such as operating transfers for all appropriated funds. Operating transfers represent financing provided from one fund to another within the county. The figures presented on the appropriation summary by category chart are subtotaled prior to the operating transfers out line. The appropriation categories reflected in the subtotal are the same as presented on the first page of this county budget summary section. Additionally, there is a chart to reflect appropriation summary by group/agency and a chart for appropriation summary by fund type.

### **APPROPRIATION SUMMARY BY CATEGORY**

	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget	Fiscal Year 2008-09 Proposed Budget
<b>Appropriation</b>			
Salaries & Benefits	1,325,064,404	1,414,348,650	1,424,440,559
Services & Supplies	839,099,986	848,640,760	881,369,330
Central Computer Charges	17,848,675	20,414,813	21,875,645
Travel	-	-	10,315,834
Other Charges	715,060,056	705,918,422	685,436,795
Capital Assets / Equipment	291,507,915	274,682,341	277,191,921
Expenditure Transfer & Reimbursements	(7,096,920)	198,123	(12,187,947)
Contingencies and Reserves	151,959,964	209,453,017	249,869,671
Subtotal	3,333,444,080	3,473,656,126	3,538,311,808
Operating Transfers Out	287,057,017	245,852,403	234,329,320
Total	3,620,501,097	3,719,508,529	3,772,641,128
<b>Budgeted Staffing</b>			
	17,601.2	18,234.4	18,401.5



Changes by appropriation category for all appropriated funds include:

- Salaries and Benefits are increasing by approximately \$10.1 million or 0.7%. This represents increased costs as a result of negotiated labor agreements with nurses, safety, and safety management representation units only, required retirement contributions, and the addition of 167.1 positions. Of significance, the Department of Behavioral Health added positions as a result of increased funding under the Mental Health Services Act (MHSA) and the Arrowhead Regional Medical Center added staffing due to volume increases. Refer to the "Budgeted Staffing Summary" later in this section for further detail regarding staffing changes by department.
- Services and Supplies are increasing by approximately \$32.7 million or 3.9%. Significant increases include Behavioral Health, Road Operations and Purchasing. Significant decreases in Registrar of Voters, Public Health, Economic Development and Auditor/Controller - Recorder – Systems Development.
- Central Computer charges are increasing by \$1.5 million or 7.2% primarily due to the plan to redesign the county's Wide Area Network (WAN) to improve bandwidth capacity and redundancy to meet increasing demand for service.
- Travel is a new appropriation unit in 2008-09 and these costs were previously budgeted in services and supplies. The total proposed appropriation to cover travel and all associated costs is \$10.3 million.
- Other Charges are decreasing by \$20.5 million or -2.9%. This appropriation unit includes public assistance payments, contributions to other agencies, debt service payments, and interest expense. The most notable changes are a \$90.5 million decrease in Health Care Administration and a net increase of \$66.3 million in Human Services Administrative Claim and Subsistence Payments.
- Capital Assets/Equipment is increasing by \$2.5 million or 0.9%. This appropriation category includes several subcategories: land acquisition, improvements to land, easements / rights of way, structures and improvements to structures, vehicles, equipment purchases and lease purchases, and capitalized software. Significant changes in subcategories involving improvements to land decreased by \$3.1 million in Solid Waste, improvements to structures increased by \$5.2 million mainly in the Capital Improvement Projects budget units, equipment in Arrowhead Regional Medical Center increased by \$4.6 million, capitalized software decreased by \$2.0 million in Behavioral Health and \$1.0 million in Sheriff/Coroner due to the completion of projects.
- Expenditure Transfer & Reimbursements are changing from a net positive total of \$0.2 million to a net negative balance of \$12.2 million or a net negative change of \$12.4 million. Transfers are the movement of resources from one fund to another for payment of services received and reimbursements are the amount received as a payment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a financing source. The most significant change is the decrease of \$13.3 million in transfers for the Board Elective Projects mainly due to the removal of the one-time funding allocation in 2007-08 of \$10.0 million.
- Contingencies and Reserves are increasing by a total of \$40.4 million or 19.3%. Significant increases in contingencies include \$14.1 million in Behavioral Health's special revenue funds; \$14.6 million in general fund contingencies, of which \$10.2 million is in contingencies for uncertainties and \$4.0 million set aside for juvenile detention facilities; \$13.8 million in Realignment; and \$4.6 million in Master Settlement Agreement special revenue fund. These increases are offset by reductions which include a \$4.9 million decrease in the various Transportation special revenue funds; a \$3.6 million decrease in contingencies in the Auditor/Controller-Recorder's Systems Development special revenue fund; and a \$1.1 million decrease in Prop 172.
- Operating Transfers Out is a method of providing financing from one fund to another for the implementation of a project or program, and is decreasing by \$11.5 million or -4.7%. The most significant decreases include \$14.3 million in the two budget units that account for Trial Courts seismic retrofit/remodel project and \$4.6 million in Behavioral Health. An offsetting, noteworthy increase of \$7.2 million is in the Mental Health Service Act budget unit.





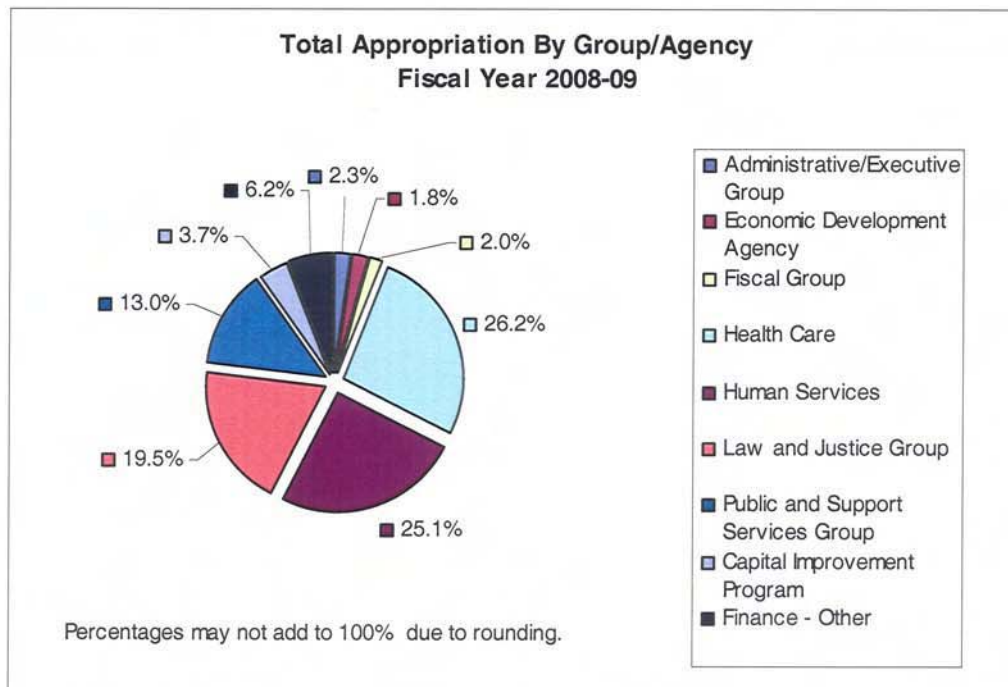
**APPROPRIATION SUMMARY BY GROUP/AGENCY**

	Restated Fiscal Year 2006-07 Adopted Budget	Restated Fiscal Year 2007-08 Adopted Budget	Fiscal Year 2008-09 Proposed Budget
Administrative/Executive Group	87,279,523	94,047,229	87,164,322
Economic Development Agency	72,158,589	71,494,292	67,989,894
Fiscal Group	81,705,339	84,929,021	77,234,606
Health Care	919,181,178	1,014,678,565	989,586,227
Human Services	878,654,528	886,107,661	948,263,271
Law and Justice Group	670,404,702	725,983,383	734,549,076
Public and Support Services Group	476,161,994	481,070,487	492,319,675
Capital Improvement Program	187,965,212	137,057,617	141,022,787
Finance - Other	246,990,032	224,140,274	234,511,270
<b>Total</b>	<b>3,620,501,097</b>	<b>3,719,508,529</b>	<b>3,772,641,128</b>

Budgeted Staffing	17,601.2	18,234.4	18,401.5
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Restatement represents the separation of Health Care from Administrative/Executive Group.

The above chart lists appropriation by group / agency. The Finance – Other group includes budget units that are predominately countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, funding for Board elective projects, financial administration, the restricted funds of Realignment and Prop 172, and some special revenue funds that only appropriate operating transfers out.



### **Governmental Fund Types**

**General Fund:** The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General Fund is the County's primary operating fund. General Fund – Restricted Financing consists of Prop 172 and Realignment funds.

**Special Revenue Funds:** Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

**Capital Project Funds:** Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

### **Proprietary Fund Types**

**Enterprise Funds:** Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

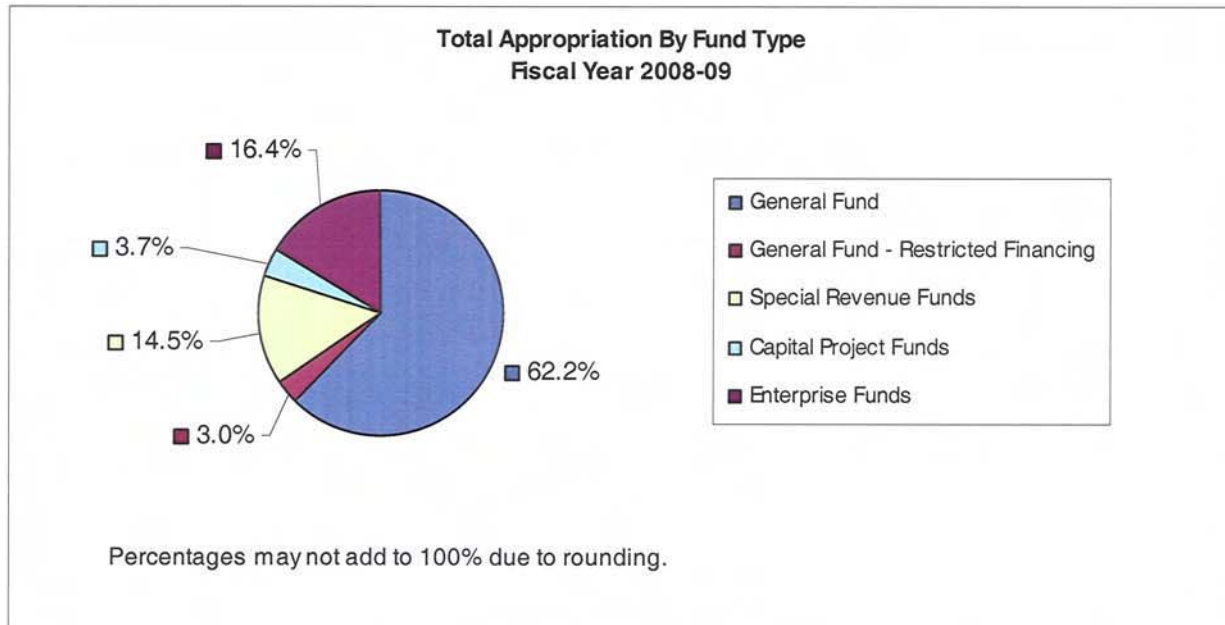
**Internal Service Funds:** Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

All funds, except Internal Service Funds, are appropriated. Internal Service Funds have budgets for management purposes only.



**APPROPRIATION SUMMARY BY FUND TYPE**

	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Adopted Budget	Fiscal Year 2008-09 Proposed Budget
General Fund	2,277,651,703	2,344,839,832	2,348,361,767
General Fund - Restricted Financing	90,401,211	101,656,470	114,281,287
Special Revenue Funds	506,727,262	537,348,005	548,559,953
Capital Project Funds	187,965,212	137,057,617	141,022,787
Enterprise Funds	557,755,709	598,606,605	620,415,334
<b>Total</b>	<b>3,620,501,097</b>	<b>3,719,508,529</b>	<b>3,772,641,128</b>
Budgeted Staffing	17,601.2	18,234.4	18,401.5



The matrix below lists the group / agency as depicted in the organizational chart of the county. For each group / agency listed, the various fund types utilized are checked.

	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
<b>Administrative/Executive Group</b>					
Board of Supervisors	X				
Clerk of the Board	X				
County Administrative Office	X	X			
County Counsel	X				
Human Resources	X	X			
Information Services	X				X
Purchasing	X				X
Risk Management					X
Local Agency Formation Commission	X				
County Schools	X				
<b>Economic Development Agency</b>					
Economic Development	X	X			
<b>Fiscal Group</b>					
Assessor	X	X			
Auditor/Controller-Recorder	X	X			
Treasurer-Tax Collector/Public Administrator	X	X			
<b>Health Care</b>					
Health Care	X	X		X	
Arrowhead Regional Medical Center		X		X	
Behavioral Health	X	X			
Public Health	X	X			
<b>Human Services</b>					
Aging and Adult Services	X				
Child Support Services	X				
Human Services	X				
Preschool Services		X			
Veterans Affairs	X				
<b>Law and Justice Group</b>					
County Trial Courts	X	X			
District Attorney	X	X			
Law and Justice Group Administration	X	X			
Probation	X	X			
Public Defender	X				
Sheriff	X	X			
<b>Public and Support Services Group</b>					
Public and Support Services Group Administration	X				
Agriculture/Weights and Measures	X	X			
Airports	X	X			
Architecture and Engineering	X				
County Library		X			
County Museum	X			X	
Facilities Management	X				
Fleet Management					X
Land Use Services	X	X			
Public Works	X	X		X	
Real Estate Services	X	X			
Regional Parks	X	X		X	
Registrar of Voters	X				
Fish and Game Commission		X			
<b>Capital Improvement Program</b>					
Capital Improvement Program			X		
<b>Finance - Other</b>					
County Administrative Office	X	X			



**REVENUE SUMMARY**

The 2008-09 proposed budget is financed from a variety of sources. These sources are listed below. This schedule does not include operating transfers as they are a mechanism for providing financing from one fund to another within the county.

	Restated Actual 2006-07	Restated Final 2007-08	Proposed 2008-09	Change Between 2007-08 & 2008-09	Percentage Change
<b>REVENUES FOR ALL COUNTY FUNDS</b>					
(Excluding Enterprise Funds)					
Property Related Revenue	452,785,269	473,913,704	496,135,490	22,221,786	4.69%
Other Taxes	179,485,180	192,405,584	180,673,833	(11,731,751)	(6.10%)
State and Federal Aid	1,290,397,655	1,360,355,201	1,466,183,548	105,828,347	7.78%
Charges for Current Services	303,303,037	424,598,195	337,082,898	(87,515,297)	(20.61%)
Other Revenue	154,168,672	150,422,929	165,387,317	14,964,388	9.95%
<b>Subtotal</b>	<b>2,380,139,813</b>	<b>2,601,695,613</b>	<b>2,645,463,086</b>	<b>43,767,473</b>	<b>1.68%</b>
<b>ENTERPRISE FUNDS</b>					
Arrowhead Regional Medical Center (ARMC)	306,418,077	361,628,449	368,673,065	7,044,616	1.95%
Medical Center Lease Payment	26,594,189	24,001,225	19,522,036	(4,479,189)	(18.66%)
ARMC Capital Projects	92,728	-	-	-	- - -
County Museum Store	98,608	100,000	100,000	-	0.00%
Regional Parks Snackbars	54,901	82,000	104,000	22,000	26.83%
Regional Parks Camp Bluff Lake	209,674	205,200	89,012	(116,188)	(56.62%)
Solid Waste Management	75,362,570	89,302,811	83,951,140	(5,351,671)	(5.99%)
<b>Subtotal</b>	<b>408,830,747</b>	<b>475,319,685</b>	<b>472,439,253</b>	<b>(2,880,432)</b>	<b>(0.61%)</b>
<b>Total County Budget</b>	<b>2,788,970,560</b>	<b>3,077,015,298</b>	<b>3,117,902,339</b>	<b>40,887,041</b>	<b>1.33%</b>

Restated actual 2006-07 and final 2007-08 to include the property tax swap revenue and property transfer tax revenue into the property related revenue category not the other taxes category.

**Property Related Revenue**

Property related revenue is expected to increase 4.69% over the 2007-08 final budget amount. This growth is primarily attributable to secured property tax and VLF/Property Tax Swap revenues in 2007-08 that exceed budgeted amounts, increased by 3% for 2008-09. This 3% growth in assessed valuation compares to double digit assessed valuation growth in recent years. This downward adjustment is the result of a sharp decline in the housing market and a reduction in the fair value of residential properties.

**Other Taxes**

Other taxes are decreasing a net \$11.7 million. Prop 172 sales tax expected to be received in 2007-08 is \$17.5 million below budget due to steep decline in real estate activity and higher oil prices. Estimated growth of 3.0% in 2008-09 from the current 2007-08 projection translates into a net reduction of \$13.0 million for Prop 172 in 2008-09.

**State and Federal Aid**

An overall increase of \$105.8 million is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs.



Significant increases in State and Federal Aid include:

- \$53.0 million increase in the Human Services Subsistence budget units, of which \$29.7 million is in state aid for children and \$23.4 million is in federal aid for children. These increases are offset by a net \$2.5 million decrease in the Human Services Administrative Claim budget unit which represents a decrease of \$4.7 million in federal welfare administration and \$2.2 million in state public assistance.
- \$26.9 million in state support in the Mental Health Services Act budget unit.
- \$17.5 million in Transportation's Road Operations resulting from \$15.5 million in state traffic congestion funds, \$5.0 in a FEMA federal capital grant funds, offset by the reduction of \$3.0 million in state other support.
- \$13.1 million increase in Behavioral Health which components include increases of \$7.4 million in state – other revenue, \$5.6 million in Medi-Cal inpatient revenues, \$1.1 million in federal aid for disasters, offset by a reduction of \$1.0 million in SB 90 revenues.

Significant decreases in State and Federal Aid include:

- \$3.5 million decrease in the Airports capital projects budget unit due to fewer federal funds anticipated from the Federal Aviation Administration for airport improvement.
- \$3.0 million in state funding to the Registrar of Voters which is comprised of \$2.0 million in state reimbursement of the February 2008 election and \$1.0 in state HAVA grant funding reimbursement.

### **Charges for Current Services**

Charges for current services are anticipated to decrease from the 2007-08 final budget. The most significant reduction in this category of revenue is in the Health Care Administration budget unit which decreased by \$89.8 million due to anticipated lower revenues associated with SB1100. Various transportation budget units are projecting reductions totaling \$8.8 million in facility development fees. Booking fee receipts have been eliminated resulting in \$3.0 million decrease and recording fees are down by a projected \$4.7 million due to the downturn in the economy.

Noteworthy increases in current services include \$9.9 million in law enforcement services provided by the Sheriff; \$6.2 million in other services, of which \$4.0 million represents an increase in property tax admin fees and \$2.2 million reclassified from other revenue in Human Resources – Employee Benefits which represents charges for current services related to the administration of the County's health plans and salary savings plans, as well as revenue for personnel services provided to the Courts; \$3.4 million in court fees; and an increase of \$2.8 million in countywide cost allocation plan (COWCAP) revenues.

### **Other Revenue**

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds.

Significant increases in this category include \$6.5 million in long term debt proceeds for capital projects, \$5.0 million in interest revenue, \$2.3 in Transportation's Road Operations due to the anticipated proceeds from sale of surplus right-of-way in connection with the Valley Boulevard at Pepper Street intersection realignment project in Colton, and \$1.8 million in one-time funding from a closeout reconciliation of the child support and distribution trust fund approved by the state, and \$1.1 million in other court fines based on past and current collections.

Significant decreases include \$2.1 million in other revenue that was reclassified as charges for current services, and \$1.4 million in other revenue in capital projects.



**Enterprise Funds**

Of the seven enterprise funds listed in the revenue summary, Arrowhead Regional Medical Center, Medical Center Lease Payments, and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) revenues are expected to increase by net \$7.0 million. The most significant changes in revenue include growth of \$12.8 million in current services from private pay patients and insurance offset by anticipated reductions in the funding of patient services by the state and federal government of \$3.0 million in Medi-Cal and \$1.9 million in Medicare.

Medical Center Lease Payment revenue is decreasing by \$4.5 million due to a decrease in SB 1732 reimbursement resulting from the final maturity of the 1997 Medical Center equipment bonds

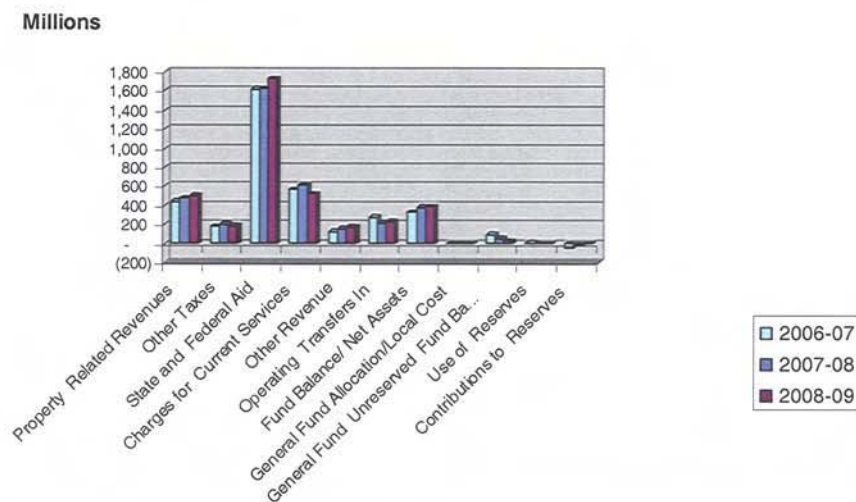
Solid Waste Management revenues decreased by \$5.4 million primarily because of reduced tonnage anticipated at the landfill/disposal sites resulting from less construction activity and increased waste diversion/recycling.

**TOTAL REVENUES AND OTHER FINANCING SOURCES**

	Restated Fiscal Year 2006-07 Adopted Budget	Restated Fiscal Year 2007-08 Adopted Budget	Fiscal Year 2008-09 Proposed Budget
<b><u>Revenues</u></b>			
Property Related Revenue	442,430,970	481,258,182	503,659,199
Other Taxes	180,948,775	199,525,634	188,166,883
State and Federal Aid	1,622,031,175	1,630,152,790	1,731,143,540
Charges for Current Services	568,348,265	611,222,886	524,128,144
Other Revenue	130,456,481	154,855,806	170,804,573
<b>Total Revenues</b>	<b>2,944,215,666</b>	<b>3,077,015,298</b>	<b>3,117,902,339</b>
<b><u>Other Financing Sources</u></b>			
Operating Transfers In	275,104,245	214,315,375	235,265,037
Fund Balance/Net Assets	329,871,416	383,609,334	390,289,877
General Fund Unreserved Fund Balance	100,698,815	56,425,431	32,700,000
Use of Reserves	6,063,708	2,688,000	-
Contributions to Reserves	(35,452,753)	(14,544,909)	(3,516,125)
<b>Total Other Financing Sources</b>	<b>676,285,431</b>	<b>642,493,231</b>	<b>654,738,789</b>
<b>Total Revenues and Other Financing Sources</b>	<b>3,620,501,097</b>	<b>3,719,508,529</b>	<b>3,772,641,128</b>

The revenue and other financing sources schedule above includes all county funds. This schedule includes operating transfers, which are the mechanism for providing financing from one fund to another within the county. Additionally, this schedule summary provides the fund balance/net assets of all non-general funds, the general fund's unreserved fund balance, as well as, the use of, and the contributions to the county's reserves as designated in the financing plan.

**Total Revenues and Other Financing Sources  
Fiscal Years 2006-07 Through 2008-09**

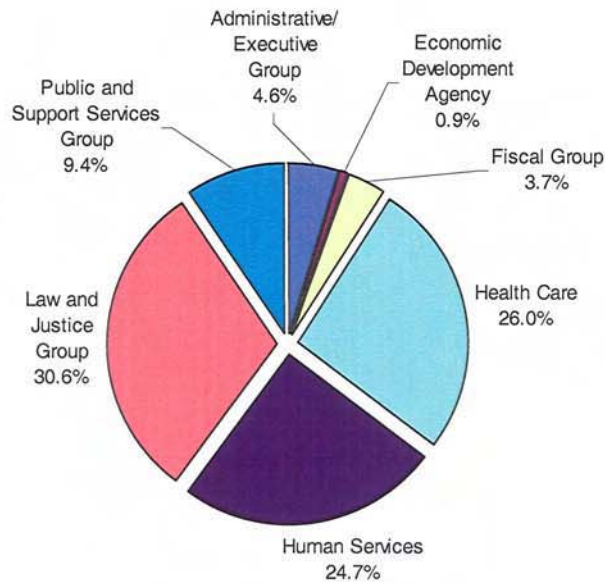




### **BUDGETED STAFFING SUMMARY**

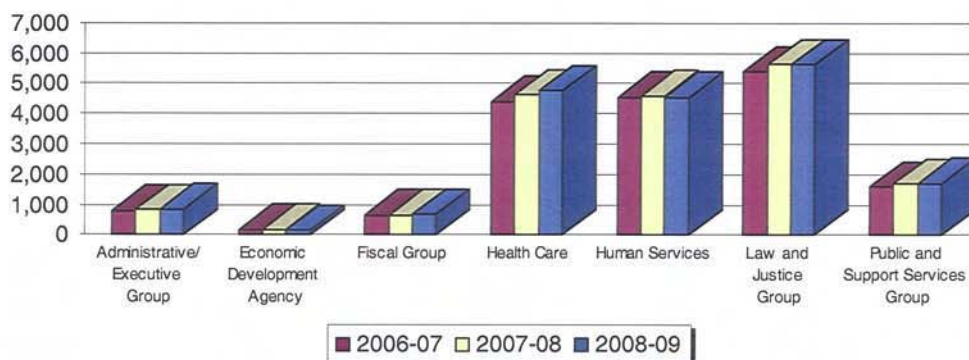
The graph below depicts the budgeted staffing by group / agency for the current fiscal year. The graph at the bottom illustrates the budgeted staffing for the current as well as the prior two fiscal years.

**Budgeted Staffing By Group / Agency  
Fiscal Year 2008-09**



Percentages may not add to 100% due to rounding.

**Budgeted Staffing By Group / Agency  
Fiscal Years 2006-07 Through 2008-09**



	Change from Previous Year				2008-09 Budgeted Staffing	Percentage Change
	2007-08 Budgeted Staffing	Caseload Driven/ Grant or Special Funded Programs	All Other Programs	Total Change		
General Fund	13,481.1	41.6	62.8	104.4	13,585.5	0.8%
Other Funds	4,753.3	62.7	0.0	62.7	4,816.0	1.3%
Total	18,234.4	104.3	62.8	167.1	18,401.5	

Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

#### General Fund

- **Behavioral Health** increased budgeted staffing by 96.7 positions primarily as a result of the addition of 64.0 new positions specifically for the Mental Health Services Act and 32.7 positions which represent full year funding of positions added during the fiscal year.
- **Public Health** decreased budgeted staffing by a net 46.6 positions. The department deleted 52.8 vacant, budgeted positions and added 34.4 new budgeted positions for a net decrease of 18.4 budgeted positions. In addition, this budget unit experienced a budgeted staffing decrease of 28.2 positions due to a technical change to the rounding of position numbers to one decimal place on the county's budget system.
- **Aging and Adult Services – Aging Program** budgeted staffing decreased by 51.8 positions. This reduction is primarily due to the termination of the National Association for Hispanic Elderly (NAHE) contract that resulted in a staffing decrease of 44.7 positions. Other reductions include 12.5 contract positions and 1.0 Public Service Employee for a total net reduction of 58.2 positions. These reductions are offset by a net increase of 6.4 positions.
- **District Attorney – Criminal Prosecution** increased budgeted staffing in the caseload driven, grant or special funded programs category by a net 4.0 positions, including: 2.0 grant funded positions received due to the acceptance of the State Insurance Commissioner's grant to assist with Workers' Compensation Insurance Fraud Prosecution and 5.0 positions due to caseload for new judgeships. Offsetting these additions is a decrease of 3.0 budgeted positions related to the Street Enforcement and Marijuana Suppression grant.
- **Sheriff-Coroner** has seen a net increase of 31.6 budgeted positions in the caseload driven, grant or special funded programs category primarily due to the addition of 41.6 personnel added for city and court contracts, 2.0 positions for the enforcement of Jessica's Law, 1.0 inmate welfare funded position, 1.0 Proposition 69 funded position and 1.0 additional grant funded position. These increases will be offset by the reduction of 15.0 Sheriff Trainee budgeted staffing in anticipation of fewer additional contract city positions.

#### Other Funds

- **Community Development and Housing** budgeted staffing decreased by 11.5 vacant, budgeted positions primarily due to reductions in funding of federal grants.
- **Assessor – State/County Property Tax Administration Program** decreased by 28.3 budgeted positions due to the consolidation of this special revenue fund into the Assessor's general fund.





- **Arrowhead Regional Medical Center (ARMC)** had a net increase of 115.3 budgeted staffing positions. Of this increase, 20.0 positions are the result of a technical change to the rounding of position numbers to one decimal place in the county's budget system. The remaining 95.3 increase is primarily due to an increase of 32.0 Medical Resident/Interns, an increase of 30.7 in Psychiatric Technicians and Nurses, an increase of 21.3 in Environmental services staff, and an increase of 17.3 due to Emergency Room staffing adjustments based on departmental needs. These internal departments were previously staffed on historical activity and have not kept up with actual FTE's appropriate for current volumes and demands. These increases are further offset by slight reductions totaling 6.0 budgeted staffing in other ARMC departments.
- **Preschool Services** budgeted staffing decreased by a net 15.2 budgeted positions. This reduction is the result of 7.8 positions added due to a technical change to the rounding of position numbers to one decimal place in the County's Budget System, coupled with an annual departmental re-evaluation of staffing requirements due to continued flat federal funding. As a result of yearly process, the department reorganized and deleted 59.7 positions consisting of 31.3 contract positions, 9.7 extra help positions and 18.7 regular positions and added 36.7 positions including 32.2 contract positions, and 4.5 regular positions.
- **District Attorney – Special Revenue** decreased by 28.0 budgeted positions. These positions were moved into the District Attorney's general fund budget unit. This technical change will provide the department flexibility in making staff reductions in the event of declining revenue through reassignments or attrition.
- **Probation – Juvenile Justice Grant Program** decreased by a net 11.5 budgeted positions due to the elimination of the SUCCESS Program as a result of state budget constraints. The department will be deleting 8.0 Probation Officers, 2.0 Office Assistants, and 2.0 Supervising Probation Officers, 11.0 of which will be transferring to Probation's Administrative, Corrections and Detention budget unit and will be funded primarily through State Juvenile Justice Realignment Program funds. The remaining 1.0 vacant Probation Officer position will be deleted. These deletions are partially offset by an increase in overtime by 0.5 budgeted staffing.
- **County Library** increased by 31.7 budgeted positions. A large majority of this increase contains full year funding for existing positions that were added towards the end of 2007-08. These positions (Library Assistant, Library Page and Student Intern) were added to correspond with the opening of larger facilities at the Fontana, Highland and Loma Linda branch libraries. The department's budget also includes partial year funding for additional staffing at the new Chino Hills and Phelan branches that are expected to open midyear 2008-09.

Significant changes from the previous year in all other programs include the following:

#### **General Fund**

- **Assessor** general fund budget unit increased a net 18.5 positions. This increase was the result of two factors. The first reason being the consolidation of the Assessor's special revenue fund, State/County Property Tax Administration Program, into the general fund which included the addition of 28.3 positions. The second factor was the reduction of 9.8 budgeted positions to accommodate trends in historical staffing levels and provide for an anticipated vacancy factor.
- **Auditor/Controller- Recorder** increased by 14.5 budgeted positions. This increase includes the mid-year addition of 1.0 Accountant II for the Cal Card program. Additional budgeted positions outlined in the Business Plan include: 1.0 Internal Auditor IV, 1.6 Internal Auditor III, 0.8 Systems Procedure Analyst I to provide EMACS training, 1.0 Systems Accountant II and 0.8 Systems Accountant III, as well as 2.4 budgeted positions to support C-IV and the migration of 35 ISAWS counties into the C-IV consortium. The balance is due to an increase of 6.3 public service employee positions and a reduction of 0.4 for the distributed vacancy factor.
- **District Attorney – Criminal Prosecution** budgeted staffing increased by an additional 32.0 positions that were not related to caseload or grant driven. The majority of these, 33.0 budgeted positions, were moved from the District Attorney's other budget units into this District Attorney's general fund. Another 1.0 position was deleted to correct for a previous dual filled position.

- **Sheriff-Coroner** has seen a net decrease of 4.1 budgeted positions that were not related to caseload or grant driven. Of this decrease, 8.4 positions are the result of a technical change to the rounding of position numbers to one decimal place in the county's budget system. This decrease is offset by the increase of 2.0 Public Information Officers, 1.0 Deputy Sheriff position assigned to the Narcotics Division, 0.9 to fully fund an Automated Systems Technician, 0.2 budgeted staffing to allow for the reclassification of two recurrent positions to one regular Training Specialist and 0.2 budgeted staffing towards additional overtime for an Accountant I.

Countywide staffing changes are outlined by county department in the following chart:



## BUDGETED STAFFING SUMMARY

Department	2006-07 Final Budget	2007-08 Final Budget	2008-09 Proposed Budget	Change Between 2007-08 & 2008-09
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>				
<b><u>GENERAL FUND</u></b>				
BOARD OF SUPERVISORS	60.5	57.3	62.1	4.8
BOARD OF SUPERVISORS - LEGISLATION	2.0	5.0	4.5	(0.5)
CLERK OF THE BOARD	15.0	16.0	16.0	0.0
COUNTY ADMINISTRATIVE OFFICE	21.3	25.0	26.0	1.0
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMINISTRATION	3.0	3.0	0.0	(3.0)
COUNTY COUNSEL	67.6	71.6	73.7	2.1
HUMAN RESOURCES	100.0	103.0	103.0	0.0
HUMAN RESOURCES - CENTER FOR EMPLOYEE HEALTH & WELLNESS	18.2	18.5	18.5	0.0
INFORMATION SERVICES - APPLICATION DEVELOPMENT	102.8	107.5	109.2	1.7
PURCHASING	15.0	15.0	19.0	4.0
SUBTOTAL GENERAL FUND	405.4	421.9	432.0	10.1
<b><u>OTHER FUNDS</u></b>				
HUMAN RESOURCES - EMPLOYEE BENEFITS & SERVICES	33.0	32.0	32.0	0.0
HUMAN RESOURCES - COMMUTER SERVICES	2.5	3.0	3.0	0.0
INFORMATION SERVICES - COMPUTER OPERATIONS	135.1	134.1	140.4	6.3
INFORMATION SERVICES - NETWORK SERVICES	105.0	118.0	120.4	2.4
PURCHASING - SURPLUS PROPERTY & STORAGE OPERATIONS	8.0	5.0	3.0	(2.0)
PURCHASING - MAIL/COURIER SERVICES	31.0	30.0	29.0	(1.0)
PURCHASING - PRINTING SERVICES	16.0	18.0	19.0	1.0
RISK MANAGEMENT - OPERATIONS	71.0	72.0	73.0	1.0
SUBTOTAL OTHER FUNDS	401.6	412.1	419.8	7.7
<b>TOTAL ADMINISTRATIVE/EXECUTIVE GROUP</b>	<b>807.0</b>	<b>834.0</b>	<b>851.8</b>	<b>17.8</b>
<b>ECONOMIC DEVELOPMENT AGENCY</b>				
<b><u>GENERAL FUND</u></b>				
ECONOMIC DEVELOPMENT	47.0	48.0	47.0	(1.0)
SUBTOTAL GENERAL FUND	47.0	48.0	47.0	(1.0)
<b><u>OTHER FUNDS</u></b>				
COMMUNITY DEVELOPMENT AND HOUSING	49.0	49.5	38.0	(11.5)
WORKFORCE DEVELOPMENT	84.0	84.0	75.0	(9.0)
SUBTOTAL OTHER FUNDS	133.0	133.5	113.0	(20.5)
<b>TOTAL ECONOMIC DEVELOPMENT AGENCY</b>	<b>180.0</b>	<b>181.5</b>	<b>160.0</b>	<b>(21.5)</b>
<b>FISCAL GROUP</b>				
<b><u>GENERAL FUND</u></b>				
ASSESSOR	204.5	203.5	222.0	18.5
AUDITOR/CONTROLLER-RECORDER	210.6	216.8	231.3	14.5
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	199.4	201.1	202.3	1.2
SUBTOTAL GENERAL FUND	614.5	621.4	655.6	34.2
<b><u>OTHER FUNDS</u></b>				
ASSESSOR - STATE/COUNTY PROPERTY TAX ADMINISTRATION PROGRAM	28.3	28.3	0.0	(28.3)
AUDITOR/CONTROLLER-RECORDER - ELECTRONIC RECORDING	0.0	1.0	0.0	(1.0)
AUDITOR/CONTROLLER-RECORDER - RECORDER RECORDS	0.0	1.0	1.0	0.0
AUDITOR/CONTROLLER-RECORDER - SYSTEMS DEVELOPMENT	17.0	20.0	26.0	6.0
AUDITOR/CONTROLLER-RECORDER - RECORDS MANAGEMENT	0.0	0.0	0.0	0.0
SUBTOTAL OTHER FUNDS	45.3	50.3	27.0	(23.3)
<b>TOTAL FISCAL GROUP</b>	<b>659.8</b>	<b>671.7</b>	<b>682.6</b>	<b>10.9</b>



## BUDGETED STAFFING SUMMARY

Department	2006-07 Final Budget	2007-08 Final Budget	2008-09 Proposed Budget	Change Between 2007-08 & 2008-09
<b>HEALTH CARE</b>				
<b><u>GENERAL FUND</u></b>				
HEALTH CARE	4.0	20.8	23.4	2.6
BEHAVIORAL HEALTH	644.2	766.7	863.4	96.7
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	76.4	85.8	88.5	2.7
PUBLIC HEALTH	840.4	904.3	857.7	(46.6)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	171.4	180.9	182.9	2.0
<b>SUBTOTAL GENERAL FUND</b>	<b>1,736.4</b>	<b>1,958.5</b>	<b>2,015.9</b>	<b>57.4</b>
<b><u>OTHER FUNDS</u></b>				
ARROWHEAD REGIONAL MEDICAL CENTER	2,683.4	2,656.0	2,771.3	115.3
<b>SUBTOTAL OTHER FUNDS</b>	<b>2,683.4</b>	<b>2,656.0</b>	<b>2,771.3</b>	<b>115.3</b>
<b>TOTAL HEALTH CARE</b>	<b>4,419.8</b>	<b>4,614.5</b>	<b>4,787.2</b>	<b>172.7</b>
<b>HUMAN SERVICES</b>				
<b><u>GENERAL FUND</u></b>				
AGING AND ADULT SERVICES - AGING PROGRAM	103.2	133.8	82.0	(51.8)
AGING AND ADULT SERVICES - PUBLIC GUARDIAN - CONSERVATOR	28.0	30.0	29.5	(0.5)
CHILD SUPPORT SERVICES	461.5	452.0	458.0	6.0
HUMAN SERVICES ADMINISTRATIVE CLAIM	3,425.0	3,451.0	3,453.0	2.0
VETERANS AFFAIRS	18.0	18.0	18.0	0.0
<b>SUBTOTAL GENERAL FUND</b>	<b>4,035.7</b>	<b>4,084.8</b>	<b>4,040.5</b>	<b>(44.3)</b>
<b><u>OTHER FUNDS</u></b>				
PRESCHOOL SERVICES	514.1	527.9	512.7	(15.2)
<b>SUBTOTAL OTHER FUNDS</b>	<b>514.1</b>	<b>527.9</b>	<b>512.7</b>	<b>(15.2)</b>
<b>TOTAL HUMAN SERVICES</b>	<b>4,549.8</b>	<b>4,612.7</b>	<b>4,553.2</b>	<b>(59.5)</b>
<b>LAW AND JUSTICE GROUP</b>				
<b><u>GENERAL FUND</u></b>				
DISTRICT ATTORNEY - CRIMINAL PROSECUTION	449.0	506.0	542.0	36.0
DISTRICT ATTORNEY - CHILD ABDUCTION AND RECOVERY	6.0	6.0	0.0	(6.0)
LAW AND JUSTICE GROUP ADMINISTRATION	1.0	1.0	1.0	0.0
PROBATION - ADMIN, CORRECTIONS & DETENTION	1,179.2	1,233.4	1,226.3	(7.1)
PUBLIC DEFENDER	221.0	252.6	253.0	0.4
SHERIFF-CORONER	3,426.6	3,526.2	3,553.7	27.5
<b>SUBTOTAL GENERAL FUND</b>	<b>5,282.8</b>	<b>5,525.2</b>	<b>5,576.0</b>	<b>50.8</b>
<b><u>OTHER FUNDS</u></b>				
DISTRICT ATTORNEY - SPECIAL REVENUE	37.8	28.0	0.0	(28.0)
PROBATION - JUVENILE JUSTICE GRANT PROGRAM	50.8	55.0	43.5	(11.5)
SHERIFF-CORONER - SPECIAL REVENUE	12.0	18.0	18.0	0.0
<b>SUBTOTAL OTHER FUNDS</b>	<b>100.6</b>	<b>101.0</b>	<b>61.5</b>	<b>(39.5)</b>
<b>TOTAL LAW AND JUSTICE GROUP</b>	<b>5,383.4</b>	<b>5,626.2</b>	<b>5,637.5</b>	<b>11.3</b>





## BUDGETED STAFFING SUMMARY

Department	2006-07 Final Budget	2007-08 Final Budget	2008-09 Proposed Budget	Change Between 2007-08 & 2008-09
<b>PUBLIC AND SUPPORT SERVICES GROUP</b>				
<b><u>GENERAL FUND</u></b>				
PUBLIC AND SUPPORT SERVICES GROUP ADMINISTRATION	10.0	10.0	10.0	0.0
AGRICULTURE/WEIGHTS AND MEASURES	65.7	69.3	70.3	1.0
AIRPORTS	29.5	29.5	31.5	2.0
ARCHITECTURE AND ENGINEERING	26.3	28.0	31.8	3.8
COUNTY MUSEUM	52.7	51.6	50.1	(1.5)
FACILITIES MANAGEMENT	153.4	154.9	147.4	(7.5)
FACILITIES MANAGEMENT - UTILITIES	1.0	1.0	1.0	0.0
LAND USE SERVICES - ADMINISTRATION	11.0	12.0	12.0	0.0
LAND USE SERVICES - CURRENT PLANNING	33.0	34.0	34.0	0.0
LAND USE SERVICES - ADVANCE PLANNING	18.0	18.0	19.0	1.0
LAND USE SERVICES - BUILDING AND SAFETY	95.2	98.2	98.2	0.0
LAND USE SERVICES - CODE ENFORCEMENT	40.0	41.0	41.0	0.0
LAND USE SERVICES - FIRE HAZARD ABATEMENT	22.0	22.0	22.0	0.0
PUBLIC WORKS - SURVEYOR	41.9	42.6	41.4	(1.2)
REAL ESTATE SERVICES	24.0	24.0	24.6	0.6
REGIONAL PARKS	127.6	133.7	134.6	0.9
REGISTRAR OF VOTERS	40.0	51.5	49.6	(1.9)
SUBTOTAL GENERAL FUND	791.3	821.3	818.5	(2.8)
<b><u>OTHER FUNDS</u></b>				
COUNTY LIBRARY	226.2	251.3	283.0	31.7
COUNTY MUSEUM - MUSEUM STORE	1.8	2.0	2.0	0.0
FLEET MANAGEMENT - GARAGE	92.0	94.5	96.0	1.5
FLEET MANAGEMENT - MOTOR POOL	4.0	4.0	4.0	0.0
PUBLIC WORKS - ROAD OPERATIONS	386.5	412.4	415.8	3.4
PUBLIC WORKS - SOLID WASTE MANAGEMENT	95.8	99.9	104.5	4.6
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	1.0	1.2	1.2	0.0
REGIONAL PARKS - CAMP BLUFF LAKE	1.5	5.9	3.1	(2.8)
REGIONAL PARKS - SNACK BARS	1.3	1.3	1.1	(0.2)
SUBTOTAL OTHER FUNDS	810.1	872.5	910.7	38.2
TOTAL PUBLIC AND SUPPORT SERVICES GROUP	1,601.4	1,693.8	1,729.2	35.4
TOTAL COUNTY DEPARTMENTS - GENERAL FUND	12,913.1	13,481.1	13,585.5	104.4
TOTAL COUNTY DEPARTMENTS - OTHER FUNDS	4,688.1	4,753.3	4,816.0	62.7
COUNTY DEPARTMENTS GRAND TOTAL	17,601.2	18,234.4	18,401.5	167.1



**CAPITAL IMPROVEMENT PROGRAM**

The County's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this Budget Summary and presented in the chart below represent those managed by the Architecture and Engineering Department and accounted for in the budget unit CJV CIP. The County has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works Solid Waste Management and Transportation Divisions. Additionally, there are three enterprise funds, which are part of the Arrowhead Regional Medical Center (ARMC), that are used for capital projects of ARMC.

In the 2008-09 proposed budget \$18.9 million in new projects are funded, primarily using County discretionary funds. Major projects include additional funding of \$2.9 million for the Barstow Sheriff Sub-Station Remodel and Expansion Project increasing the total budget to \$3.5 million and additional funding of \$1.3 million for the Crestline Library Project increasing the total budget to \$5.5 million. Various other infrastructure projects will provide additional funding for existing Heating, Ventilation and Air Conditioning projects at the Redlands Museum and Yucaipa Library, improve water systems, provide electrical and lighting upgrades and equipment replacements at various county facilities, upgrade fire alarm and fire protection systems, provide emergency generators at various facilities including the Devore Animal Shelter, and replace roofs at West Valley Detention Center and several other county office buildings.

Projects approved in prior years but not yet completed total an additional \$122.1 million. The four major carryover projects are the \$48.7 million seismic retrofit and remodel of the historic County Courthouse in San Bernardino to be funded primarily by an existing civil filing fee surcharge, the \$7.4 million construction of the Hall of Geological Wonders at the County Museum in Redlands, the \$8.0 million expansion and remodel of the Fontana Courthouse, and \$5.0 million for the design to add 896 beds to the Adelanto Jail Facility. The total estimated budget for the jail expansion is \$151.0 million and a \$7.0 million set aside has been included in the budget financing plan for debt service.

**Capital Project Funds**

	Nbr of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>New Projects</b>					
Contributions to Other Agencies	1	437,500			437,500
Structures and Improvements	36	15,495,000	536,300	900,000	16,931,300
Unprogrammed	-	1,530,000			1,530,000
<b>Total New Projects</b>	<b>37</b>	<b>17,462,500</b>	<b>536,300</b>	<b>900,000</b>	<b>18,898,800</b>
<b>Carryover Projects</b>					
Contribution to Other Agencies	14	5,425,509			5,425,509
Inter-Fund Contributions	5			782,483	782,483
Structures and Improvements	168	47,489,366	25,771,801	42,654,828	115,915,995
<b>Total Carryover Projects</b>	<b>187</b>	<b>52,914,875</b>	<b>25,771,801</b>	<b>43,437,311</b>	<b>122,123,987</b>
<b>Total Capital Project Funds</b>	<b>224</b>	<b>70,377,375</b>	<b>26,308,101</b>	<b>44,337,311</b>	<b>141,022,787</b>

For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program section of this budget book.

